

Fabrice Billard¹**Former member of the Sulzer Executive Committee (2015-2016)**

Born 1970 – France

Career

Fabrice Billard was appointed as Chief Strategy Officer in 2015. He held various positions with Sulzer since 2004. Fabrice Billard has been Head of the Mass Transfer Technology global business unit of the Chemtech division (2012 – 2015). Before, he led the Europe, Middle East, India, Russia, and Africa region within the same business unit (2010 – 2012). Further he was in charge of business development for Chemtech (2008 – 2010) and for global customer service at Sulzer Pumps (2005 – 2008). From 2004 until 2005, he was Corporate Strategic Planning and Acquisition Manager. Before his career with Sulzer, Fabrice Billard worked ten years for consultancies in Paris, Zurich, and London, in strategy, operational improvement, and human resources.

Educational background

- Master of Science from the Ecole Centrale Paris, France

¹ This CV does not refer to changes occurring after the copy deadline for the Annual Report 2016 (February 22, 2017).